KUDOS

S SARA CAI has an important role to play in ensuring that parents have peace of mind when their children attend child care centres. Ms Cai makes sure the young ones receive good quality care and education, by diligently checking that they are learning and playing in a safe and healthy environment.

The 28-year-old, however, is neither a child care centre owner nor teacher, but a Senior Early Childhood Officer who handles child care centre licensing at the Early Childhood Development Agency (ECDA).



In her role, which she has held for the past four years. Ms Cai's main duties include regulating and monitoring child care centres to ensure licensing standards are met. New centres are issued with an initial licence tenure of 12 months. However, to continue operating a child care centre beyond the first year, centres must continue to rigorously maintain and upkeep high standards to obtain a licence renewal.



A licensing checklist is used to holistically assess the quality and standard of care and education in centres. It acts as a guide to score the centre, and all officers use the same checklist to ensure objectivity and impartiality in their assessment of a centre. The five areas of assessment (in no particular order) are:



Officers check for appropriate space utilisation, good lighting, ventilation, furnishings, fittings and cleanliness. The learning environment should also contain displays related to children's learning; and there must be a sufficient variety of developmental materials and resources for children's use.

□ Safety/health/ hygiene and nutrition

The licensing regulations in place for child

care centres are for the benefit of children

and parents, as well as educators and

There should be no safety hazards and children must be adequately supervised at all times. Fire extinguishers should be working and fire drills must be conducted at least once every six months. The first-aid kit must be appropriately stocked. Good hygiene practices should be observed by staff and children, and food is prepared and served in a hygienic manner.

"The licensing process ensures that centres maintain consistent standards of care and education in their daily operations," says Ms Cai. Depending on performance, child care centres could receive renewal licences of different tenure lengths: either six, 12 or 24 months. For example, if a centre receives the maximum 24-month licence, this indicates it has commendably met key licensing requirements. On the other hand, a 12-month licence means the centre has met the required licensing standards, while a six-month licence indicates there are several areas of improvement for the centre. (See sidebar)

Giving some insight into how ECDA officers carry out the evaluation process, Ms Cai says all licence renewal visits are unannounced. It typically starts with a walkabout of the centre during which officers observe staff-child interaction and assess the physical environment and quality of care and education provided. ECDA officers will also look through the centre's administrative records. At the end of the visit.

deficiencies and areas for improvement are discussed with the centre. The licensing visit report

will subsequently be provided to the centre, which is then required to update ECDA on their rectifications of deficiencies or action plans and targeted completion dates.

Appreciating the need for stringent licensing and renewal protocols

renewal process cumbersome, educators and child care centres echo the need for this rigorous process. Centre Manager of Carpe Diem Schoolhouse Ms Juvina Lee, 44, says that the licensing process "serves as a benchmark for the child care centre to continuously improve on the quality of services".

"The licensing process helps our Carpe Diem centres regularly review our internal practices and standard operating procedures to ensure all aspects of the centre operations, especially the programme and environment quality, are improved upon,

••••• THE LICENSING PROCESS **ENSURES THAT CENTRES** MAINTAIN CONSISTENT STANDARDS OF CARE AND EDUCATION IN THEIR **DAILY OPERATIONS**

//Sara Cai

Rather than finding the licence

Ms Lee agrees: "Licensing benefits all the stakeholders concerned - be it owner. educator or parent — but most importantly, the children are given the best during these important early years."♥

with the centre's self-evaluation

With so many child care

centres in Singapore, choosing

the 'right' one can be a difficult

decision for parents. Meeting

reassure parents that the child

care centres can deliver quality

licensing requirements will

care and education to their

that Mdm Chua Li Sha, an

administrator, placed most

which centre to place her

three-vear-old daughter.

emphasis on when deciding

Using the licence as a

yardstick, Mdm Chua says she

felt assured the centre would

of care" for her child. "It helps

maintain children's health.

safety and enhance their

general well-being."

be able to "maintain the quality

children. This was something

and assessment." she adds.

Ms Sara (ai (left) going through the big book of licensing requirements with Mrs Lim Seok Cheng, Deputy Director (Child Care licensing)



□ Staff training, qualifications, requirements

The centre must have sufficient staff to meet stipulated staff-child ratios. Staff's professional qualifications should meet the requirements stipulated by ECDA. The centre should also have sufficient staff with first aid qualifications.

□ Programme and curriculum

Centres should have appropriate curriculum and assessments to promote holistic development, and learning is supported with hands-on and experiential activities. Lesson plans are evaluated, and checks are done on whether the centre maintains documentation of children's progress through progress reports/portfolios. Officers will also observe

staff-child interaction.



Documents such as children and parents' records should be complete and updated. The centre should also maintain a logbook with complete and updated records on operational matters like accidents. deviations in programme/ menu, occurrence of diseases and other records such as medicine administration. attendance and staff records.

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